Cardiovascular Disease Prevention and Control: Team-Based Care to Improve Blood Pressure Control

Summary Evidence Table - Economic Review

Author, Year	Study Location				Direct Medical Costs Averted	Full Economic Summary Measure
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
Method Artinian 2001 Randomized Controlled Trial Cost-analysis	Time Horizon Detroit, MI Convenience recruit from family community center housing several other gov/community offices including a health clinic Area Demography Afr Amer-95% Below FPL-41% Unoccupied homes- 10.6% Eligibility >17 years HTN with or without diabetes or CVD. 63 screened and 26 enrolled 3 men and 23 women Age 32-93 (mean 59) Afr Amer-100% <fpl-53.9% 12 week (3 months) interv.</fpl-53.9% 	Description Pilot Study Nurse home BP telemonitoring (Home) [n=6] –. Home devices set up by nurse and patient trained and given lifestyle brochure. Follow- up within 24 hours. BP readings sent every week to server and forwarded to nurse with patient receiving instant report plus lifestyle and meds counseling call from nurse. Weekly readings and report sent to GP. Nurse community health center BP monitoring (Community) [n=6] – Similar to home monitoring except BP readings taken at Center 3 times a week (1-5 miles from residences). Weekly counseling meetings for lifestyle and meds. Weekly readings and report sent to GP. Usual Care [n=9] -	Effect Size Analysis for 21 of 26 who had follow-up data. Primary outcome is change in SBP and DBP. Stratification by use/non-use of meds did not produce differences and hence analysis is for full data. Patient compliance (BP readings) with protocol was 67% in Home and 89% in Community. Home SBP dropped from 148.8 to 124.1 DBP 90.2 to 75.6 Community SBP dropped from 155.2 to 142.3 DBP 89.4 to 78.2 Usual SBP 142.4 to 143.3 DBP 91.2 to 89.1	 Program Costs \$10 incentive at baseline and \$15 at follow-up. Study does not provide the cost of intervention except for a conjecture about the per day cost of telemonitoring equipment Two Afr Amer RN nurses delivered interventions and were trained 10 hours. Authors state the cost of telemonitoring equipment plus training is \$1.50 per day including training in use. 	Health care costs averted not considered for study groups. No productivity improvements considered. Used CPI and year 2000 base year (CPI- 1.266)	The authors consider persons ('White-coat HTN) who appear to not have BP control during visit who in fact are well controlled. Authors assume telemonitoring can identify these persons (25% prevalence in HTN pop). Annual treatment cost of uncomplicated HTN following JNC6 is \$1000. Hence, placing 4 HTNs on a 1 month telemonitor costs \$180 and identifies the white-coat and saves \$1000 in treatment costs Is the cost-benefit of telemonitoring conjectured by authors reasonable? Convenience recruitment Mostly women Tiny samples
Bertera	Recruit and interv dates not provided. Baltimore, MD	Clinic managed by	Median systolic and	Social Worker Led	Health care costs not	Cost-effectiveness defines
1981	'	nurse-practitioners,	diastolic BP declined	Average counseling	considered.	as program cost divided by

Author, Year Study Design Economic Method Pre-Post with comparison Cost- Effectiveness	Study Location Sample Size Population Characteristics Time Horizon Health Care Center part of Johns Hopkins Population predominantly Black, elderly, poor, and female. 3 groups formed from 230 patients with high BP. 10 patients each assigned to TC, CC, and Usual. For the treated groups, only half were random assignments. 6 month intervention with baseline and F/U at 6 months	Intervention Description Physician assistants, physician consultants, a clinical social worker. Interventions led by Social Worker Telephone Counseling (TC) – counseling every 3 weeks for 6 months Clinic Counseling (CC) – counseling every 3 weeks for 6 months Usual Care – usual care available at Center Counseling Content: By social Worker medication, weight control, sodium restriction, relaxation and stress, exercise, smoking cessation, and appointment reminders	Effect Size significantly for the TC and CC groups. There was no change for the usual care group. Proportion with BP under control (Diastolic < 90) increased for both CC (10% pre to 50% post) and TC (50% pre to 80% post) with the change approaching significance for CC group. No change for usual care.	Program Costs length (n~9 over 6 months): Telephone – 30 min Clinic – 40 min Hourly wage - \$9 Clinic Couns - \$6 Phone Couns - \$4.50 Penalty for missed contact: Phone – 5 min (\$0.75) Clinic – 15 min (\$2.25). Total 6 month Costs (10 Patients): CC - \$412 (\$41.20 per patient) TC - \$316 (\$31.60 per patient)	Direct Medical Costs Averted Productivity Losses Averted Productivity effects not considered. Base year not provided. Use 1980 and CPI (2.646)	Full Economic Summary Measure number with BP under control in interv groups. Average cost effectiveness based on BP control as reported in study: TC – \$39 CC – \$82 Limitations: Very small samples. TC group using less meds at base CC group had higher DBP at base Authors use cost- effectiveness inappropriately More accurate measure of cost-effectiveness based on those achieving BP control is calculated in Table below. Number with BP Under Control Incremental CE Based on BP Control: TC- \$105.33; CC - \$103.00
Bogden 1998 Randomized Controlled Trial Benefits Only	Honolulu, Hawaii Recruit from teaching clinic associated with U of Hawaii Mostly indigent population. Uncontrolled BP (JNC5) past 6 months Age: 54-56	Pharmacist-led Intervention [n=49] Pharmacist interacted with physician and patient on each visit. Patient met with pharmacist ½ hr before seeing resident/intern – med history, answer questions, and encourage compliance. Pharmacist met resident/intern and discussed lab reports. and	Primary effect is proportion reaching JNC5 goal for BP at 6 months. BP Control 55% in interv achieved JNC5 goal compared to 20% in control. Reduction in SBP (mm Hg)	No program costs provided. Each group had 5 physicians, 5 3 rd yr residents, 4 2 nd yr residents, and 6 interns. No intervention costs provided	Only cost information provided is the cost of medications in the interv and control groups Meds Cost per Person Per Month: Interv: Dropped by \$6.80 Control: Increased by \$6.50	No summary economic measures. Authors mention the costly component may be using physicians/pharmacists away from their normal activities. Resident teaching clinic.

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
	=>15K Income: 6-	least costly effective med	Interv – 14 and Usual		Authors state	
	22%	regimen (attached on front	- 3		physician visits, ED,	
	Female: 57-59%	patient chart).	Reduction in DBP		hospitalization were	
	>12 yrs Edu: 27-	Resident/intern saw	(mm Hg)		very similar across	
	28%	patient and discussed	Interv – 23 and Usual		groups.	
	Non-Hawaiian: 73-	treatment plan. Also	– 11			
	76%	discussed with physician			No productivity	
		and considered	Assuming worst case		improvements	
	6 month Interv.	accept/reject pharma	outcomes for the		considered.	
		recommendation.	groups for those lost			
	Recruit Oct 93-Oct	Physician considered other	to follow-up did not			
	94. Follow-up	risk factors, CVD, lifestyle,	change overall		Used CPI and year	
	during 6 months.	diet, preferences and	conclusion about		1994 base year (CPI-	
		circumstances.	interv effect.		1.471)	
			Effective for both			
		Usual Care [n=46] –	Hawaiian and non-			
		similar to intervention	Hawaiian.			
		group except pharmacist				
		input. Access to pharmacy	Pharmacist made 162			
		clerk initiated by patient.	recommendations			
			(52 to cheaper drug;			
			34 to increase dose;			
			To for added meds; 5			
			to reduce dose; 18 to			
			dese: 20 to more			
			offective mod) 12			
			were declined			
			were declined.			
Borenstein	Los Angeles (?), CA	Physician-Pharmacist	Intent to treat	Perspective of	Outpatient visit costs	No summary economic
2003		CoManaged (PPCM)	analysis	capitated medical	and pharmacy costs	measures
	Recruit n=1272	[n=98]		group also at risk	are discussed in	
Randomized	from General	First attend HTN clinic run	BP goal is controlled	for pharma costs.	program costs	Physician-pharmacist
Controlled	Practices affiliated	by clinical pharmacist.	BP at 2 consecutive	Study had 4 clinical	column.	Co-management
Trial	with large	Take BP; adherence to	visits based on JNC5.	pharmacists and		resulted in greater
	community hospital	drugs; side effects; record		39 physicians	No productivity	reduced systolic blood
Costs Only		patient lifestyle and risk	Change from baseline	, <i>J</i>	improvements	pressure, larger
	Chart review of	habits; counsel re diet and	recorded at 3, 6, 9,	Average Provider	considered.	proportion achieving BP
	=>18 yrs with HTN	lifestyle.	and 12 months.	Visit Cost Per		control, and reduced
	Dx and	-		Patient		provider visit costs, with no
	uncontrolled BP	Pharmacist calls Physician	Primary effect is	PPCM:160	Used CPI and year	increase in BP drug costs.
	(JNC5) with	with findings and	proportion reaching	Usual:195	after recruitment	
	capitated	recommendations based	JNC5 goal for BP at	(Average visits to	data, 1999 base year	Authors claim true clinical

Economics of Team-based Care for BP Control – Evidence Tables

Author, Year	Study Location				Direct Medical Costs Averted	Full Economic Summary Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention	Effort Sizo	Drogram Costs		
Method		on treatment algorithm	12 months	Physician ·	(CPI-1 309)	setting
	insulance.	Changes based on cost		PPCM: 3.4		Setting
	Exclude severe	alone not allowed.	At 12 months	Usual: 6.6; Average		Exclusions after
	dementia, terminal		Decrease in	visits to Physician		randomization – but authors
	illness, organ	Follow-up visits every 2-4	Systolic BP	or Pharmacist:		point out there were no
	transplant.	weeks at pharmacist	PPCM: 22 mm Hg	PPCM: 8.0		differences at baseline
	Age: 61 5-62 5	discretion	Diff significant	Usual: 0.0)		between these groups.
	More Afr Amer in	Usual Care [n=99]	Diri signineant	No statistically		In capitated environment,
	PPCM		At 12 months	significant		reduced physician visits due
	Higher SBP at base		Decrease in	difference in		to pharmacist co-
	for PPCM		Diastolic BP	monthly drug costs		management can save
	Female: 59-63%		PPCM: 7 mm Hg	at end of 12		money only if the physician
	12 month Interv		Diff not significant	monuns.		natients
			Din not significant	Increase from		putients.
	Year of		Proportion Achieving	baseline for med		
	intervention not		BP Goals at 12	costs higher for		
	provided		Months	PPCM (11.31) vs		
	Deenvite identified		PPCM: 60%	Usual (4.25)		
	1996-98 data		USUAI: 43%			
Bosworth	Durham, NC	Randomized to 4 groups:	Intent to treat	Calls by single	Health care use in	
2009b		Usual Care;	analysis.	nurse	Duke system	No summary economic
	Two Duke affiliated	Bi-Monthly Nurse-		Patients paid \$25	collected through 24	measures reported.
RCT with 3	primary clinics	administered tailored	Recommended BP:	at baseline and for	months.	Those was no difference in
arms	636 in control	(Beb): At home self BP	(SYSIONC BP < 140 &	(\$125 total)	Mean outpatient	health care utilization across
Cost Analysis	636 randomized	monitoring (Mon):	mmHq [$<$ 130 and	(#123 (0(a))	encounters similar	groups but there was
	from 2060 eligible	Combination (Mon-Beh)	<80 mmHg for	Beh – Nurse	across groups; No	improvement in health
	Mean age-61%;		patients with	completed 1682	difference in	outcome for combination
	AfrAmer-49%;	Stratified at baseline by	diabetes])	calls, 11 per	proportion	group.
	Female-66%; Low	enrollment site and health	Drimony outcome DD	patient, mean of	hospitalized.	Limite. Academic boolth
	73% had adequate	interacy.	control at 24 months	to minutes.	Mean 2 year total	center: 25% no 24 month
	BP control at	Beh (n=160)- risk	(and at base, 6,12.18	Beh-Mon – Nurse	health cost of	data: 73% controlled BP at
	baseline	perception, hypertension	months)	completed 1589	\$15,641 across all	baseline
	Hypertension Dx	education, provider	-	calls, 10 per	groups	
	and enrollment	relations, social support.	BP control relative	patient, mean of	(SD=\$25,769,	
	with GP at least 12	Also adherence to recs for	to usual at 24	16 minutes.	median= \$6698).	
	months prior; self-	alet, smoking		2 Vears Cost Por	No averted costs	
	hypertensive	reduction, sodium intake	-4.5%, 12 9)	Person	estimated or	
	medication;		Mon: 7.6% (95% CI:	Beh - \$345	reported.	

Author, Year Study Design	Study Location Sample Size Population				Direct Medical Costs Averted Productivity Losses Averted	Full Economic Summary Measure
Economic	Characteristics	Intervention Description	Effect Size	Program Costs		
	primary care provider appointment during the next 30 days; resident in area of health system. 24 months - Dec 2005 through Jan 2008.	Mon (n=158)- Provided BP monitors, trained on use, 3 days a week readings, stamped envelopes to send logs every 2 months. Beh-Mon (n=159)	-1.9%, 17.0%); Mon-Beh: 11.0% (95% CI: 1.9%, 19.8%). Note only combination had clinically significant effect. SBP and DBP vs Usual at 24 months for Beh and Mon- Beh: Beh: SBP: +0.6 (-2.2,3.4) DBP: +0.4 (-1.1, 1.9) Mon-Beh: SBP: -3.9 (-6.9,-0.9) DBP: -2.2 (-3.82, - 0.6) Other groups not significant	Mon - \$90 Beh-Mon - \$416 (Sensitivity analysis cost for Beh-Mon was \$208-811).	Used CPI and 2006 mid-year intervention (1.082)	
Bosworth	Durham, North	3 arms assisted by	significant.	Patients paid \$10	Health care includes	
2011	Carolina	telephony and BP home- device	BP Control BP Control vs. usual	at baseline and at three 6-month GP	outpatient and inpatient care within	No final economic measures provided.
Hypertension Intervention Nurse Telemedicine	Veterans Affairs Medical Center. Patients from	1.Nurse-led behavioral [NB] (n=148) - 11 tailored modules on knowledge, meds. diet. health	care at 12 Months: NB:12.8%; NM:12.5%;C:Not significant.	visits. Poor BP control triggered 1945	VA system. Utilizations were similar across groups.	May be able to calculate cost per mm Hg.
Study	VAMC primary care	behaviors	BP Control vs. usual	nurse alerts for	<u>.</u>	Contents of the program
(HINIS)	hypertension Dx,	directed medication [NM]	C:7.7% (Not	interv. patients.	Cost (18 Months):	cost not clear.
RCT	uncontrolled BP,	(n=149) within decision	significant)	Average nurse	NB: \$6910 per person	
Average Cost	medication.	informed and assented.	Systolic for Versus	minutes. Alerts	C:Not Reported	
	Randomized to 4	3.Combined [C] $(n=147)$ 4 Usual care $(n=147)$ by	Usual Care at 12 months	similar across	(Study uses 'median' and 'per person' to	
	by diabetes.	GP	2.1, 2.4, and 4.3 mm	groups.	describe the	
	591 included in	Daily BP readings –	Hg lower for NB, NM, and C groups	Program Cost Per Person (18	statistic).	
	analysis.	assessments based on 2-	respectively.	Months):		
	Mean age: 63-64; Male: 86-86%	week average.	Systolic for Versus	NB:\$947	No base provided.	
	Caucasian: 44-		months	C:\$1153	(= 2007) as base	
	53%;		1.2 and 3.6 mm Hg	(Unclear if this is	year and CPI (1.052)	

Author, Year Study Design Economic	Study Location Sample Size Population Characteristics	Intervention			Direct Medical Costs Averted Productivity Losses Averted	Full Economic Summary Measure
Method	Time Horizon	Description	Effect Size	Program Costs		
	Diabetes: 40-44%; Employed: 34-35% Uncontrolled BP: 35-48%		lower for NM and C groups but not significant.	per participant and what is included in costs)		
	Start in May 2006. Length 18 months.		were not significant.			
	Measurements at base, 6, 12, 18 months.		Subgroup with Uncontrolled BP			
			Systolic for Versus Usual Care 8.3, 7.9, 14.8 mm Hg lower at 12 months for NB, NM, C. 8.0 mm Hg lower at 18 months for C group. Diastolic decreased at 12 and 18 months for NM and C groups			
Bunting	Asheville, North	Long term pharmacist-	for NM and C groups. BP	Program costs are	CV-related health	
2008	Carolina	led medication therapy	Of 423 with HTN, for all cohorts by	reported within the	care costs from	No final economic measures
Medication	Employees of City	management.	enrollment year, both	medical totals. No	outpatient, ED,	provided.
Therapy	of Asheville and	Pharmacists received CVD	systolic and diastolic	separate estimate	pharma.	From health plan
(MTM)	self-insured plans	education by professionals.	significantly	provided.	Based on 1189	perspective, sum of medical
()	(12,000 covered	Face to face pharmacist	compared to baseline	18 pharmacists	historical patient-	led to modest reduction in
Longitudinal	lives).	consulting with patients.	year. SBP was 137-3 at	participated.	years claims and	cost per member per year.
pre-post.	Persons with HTN	chose care-manager	baseline, 129.3 at	compensated	claims:	If averted CV-events are
Average Cost	or dyslipidemia.	(pharmacists), who they	year 1, and 127.5 at	educators and	Per Person CV-	also accounted, there may
	620 met inclusion	usually 30 minutes. Goals	Percent with	also reduced	Person	the plans.
	criteria for	based on JNC-7 and ATP-3.	controlled BP	pharma copays for	Historical - \$1362	
	and 565 for	BP measures at base and	40.2% to 67.4%	patients.	Difference – Reduced	Pre-post design
	clinical.	each visit. Lipid measure		Prog Costs included	\$628	OOP incentive may attract
	Maan aga: 40 E2:	at base and annually.	Lipid	MTM services,	Per person per month	those with health events in
	Male: 44-50%:		dvslipidemia, for all	study-related	uecrease - \$52.42	nistorical period
	Caucasian: 73-		cohorts by	laboratory testing,	Per Person CV-	
	91%;		enrollment year, all	reduced medication	Pharma Costs Per	

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Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
	Diabetic: 14-32%		lipid measures	copayments.	Person	
	College: 27-38%		significantly favorable		Historical - \$287/year	
	_		compared to baseline		Intervention -	
	Enrollment Jan '00		year except for HDL		\$846/year	
	 – Dec '05. Major 		in year 5.		Difference –	
	endpoint is 1 year				Increased \$559/year	
	F/U.		CV-Events		Per person per month	
			1189 CV-related		increase - \$45.83	
			claims from historical			
			period and 1286		Cost of CV Events	
			claims from interv.		Based on historical	
			period compared.		and interv period CV	
			The number of CV		events and mean	
			events reduced		event costs,	
			significantly from 92		events cost was	
			1048 (OR=0.469).		\$1,405,614	
					compared with actual	
					costs of \$470,088, a	
					¢028 026 in averted	
					\$928,920 III averted	
					CV COSIS.	
					No productivity	
					effects estimated.	
					Base year is 2005	
					and CPI (1.117)	
Carter 1997	Taylorsville, IL	Pharmacy modified to	BP taken at baseline,	Note at base #	Outpatient visit costs	No summary economic
		include consultation space,	monthly, and at 6	hypertensives were	and pharmacy costs	measures.
Randomized		BP monitor, and HTN edu	months.	1.5 for controls	are discussed in	
Controlled	Medical Clinic with	material	SF-36 completed at	and 2.8 for study	program costs	
Trial	11 physicians in	Pharmacists provided	baseline and 6	group which also	column.	Non-academic setting where
	Rural community of	extensive training and	months.	was less healthy.		pharmacists were trained.
Health Costs	10K	experience at VA clinic in			No productivity	
Only	Private pharmacy	Chicago.	Adherence defiled as	There is no	Improvements	Unexpected high rates of
	with 1.5		# Doses Taken in 6	separate estimate	considered.	controlled BP in both groups
	pharmacists in	Pharmacist Led [n=25] -	months/# Doses	for interv cost		at baseline.
	same building	optimize therapy quality,	Prescribed X 100	apart from health	Used CDL and 1005	
	> 10 yrs with LITN	roduce reactions, roduce,	Systelia PD	care use	Used CPI and 1995, 2	Study based in rural area is
	= > 18 yrs with HIN			Dor Dationt	years before	
	by or prescribed	records diagnostics and	Receipe 151 - 21	Charges Intern	publication, as base	evidence review.
	riypertensives.	labe	6 Month 140 + 14	ve lleual	yeai (CFI-1.431)	Pandomization lod to
	Excluded if not	Provided written progress				
	Excluded if not	labs. Provided written progress	6 Month 140 +-14 Usual	vs Usual Drugs: 317+-183 v		Randomization led to unexpectedly larger

Author, Year	Study Location				Direct Medical Costs Averted	Full Economic Summary Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic		Intervention	Effect Size	Drogram Costo		
Method	with clinic or	potes with findings	Baseline 145 ± 19			proportion of poorer health
	pharmacy unable	assessment and plans to	$6 \text{ Month } 143 \pm -20$	Visits: 823+-1123		among study group
	to visit clinic, with	physicians and placed in	0 1001111 143 1 20	v 336+-246		among study group.
	serious co-morbid	records.	Diastolic BP	Total: 1106+-1103		
	conditions etc.		Was controlled for	v 526+-310		
		Patients returned for	both groups at			
	Age: 67.3-68.5	monthly visits with	baseline (Elderly	Per Patient HTN		
	% Controlled BP:	pharmacist	population)	Related Charges		
	52-54%			Interv vs Usual		
	Female: 76-77%	Education standardized	Controlled BP	Total: 122+-124 v		
	Comorbidities:	with pamphlets, visual	Interv: improved 52	52+-65		
	Interv-3.5, Usual-	materials, and instructions	to 68%	" 		
	3.2	including diet and lifestyle.	Control: Improved 54	# VISIts Interv V		
	6 month Intony	Pationts saw	10 58%			
	o monun mierv.	nbysicians/nurses and had	Change in Diet	0 V 5		
	Years of	BP recorded before	Interv: 35 to 71%			
	recruitment and	during, and after study.	Control: 23% at base			
	intervention not		and 6 months			
	provided	Usual Care [n=26]				
		provided at Annex clinic.	Quality of Life			
		Pharmacist took BP at	At baseline the study			
		baseline and at 6 months.	group had worse			
			scores and subscores			
			At 6 months there			
			study group scores			
			increase markedly			
			and above the control			
Cote 2003	Quebec City	Precede-Proceed modeled	BP measurements at	Interv Costs	Health Care Costs	
	Canada	health promotion to	home at baseline and	BP Readings	included cost of	Two Scenarios Considered
Before-After		improve adherence	9 months later.	(n=222)-\$888	pharma, outpatient	Scenario 1: Public
with Control	9 Pharmacies with	behavior. Computer		Verbal	visits, BP-related	intervention to 717,538
	4 in interv. and 5	assisted educational	For high income,	Instr.(n=70) -	hospitalizations. Time	hypertensives in Quebec
Cost-Benefit	in control.	program.	reduction in systolic	\$350	to visit pharma and	province.
		Objectives: modify	BP by 8 mm Hg	Pharma Opinions	patient and patient	Scenario 2: Private
	Sample:	negative factors for	(p=0.01)	(n=2) -\$20	companion and	intervention to 71,754 (10%
	Interv-41	adherence; optimize	Not effective for low	1otal- \$1258	pharmacist time and	of hypertensives)
	Control-59	pharma; reinforce non-	income.	Per Participant	wages considered.	
	Dhormooles shares	pnarma.		(n=41)-\$30.68	Diff-in-diff for health	Der Dertiginent
	among those using	Computer-assisted		Fixed Costs:	bigher for controls	rei Participant
	software	program flags participants		Software costs	than interv (also due	Total Benefits: Health care
	compatible with	as they enter pharmacy for		(C\$8500) and	to increase in post for	savings+WTP=

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Method	Time Horizon	Description	Effect Size	Program Costs		
	interv decision	refill and BP measured.		services (C\$1175)	control). Diff in diff	290.60+4.86=\$295.46.
	support software.	Software discerns those		included (Fixed	for time to get	
		with controlled BP (140/90		cost at 5% for 3	treatment was	Scenario 1:
	Interv Group:	for <60 years, 160/90		years). Iotal-	\$40.70 higher for	Total Costs: Program cost +
	Age: >=65-63%;	otherwise). Software flags		\$9675	interv than controls.	Fixed Costs
	Female-68%; Low	as non-adherent if more			Hence, total health	= 30.68 + 0.02 = \$30.70
	Income-54%.	than 7 days late in refill.		Authors discuss	care costs was	Benefits/Cost~10.0:1.0
	50% had controlled			possibility that	\$290.60 lower for	Scenario 2:
	ВР	Health/pharma costs,				Fixed Costs: Program cost +
	Thore were loss	income collected from		were double	controis.	
	oldor patients in			group But that	Willingnoss to	$= 30.00 \pm 0.24 = 330.92$
	control	intervention		would favor the	Day: Datients asked	Benefits/Cost~10.0.1.0
	(ane>-65.10%)			intervention value	max willing to pay	The assumption that fixed
	(agc > -00.4770).			No training costs	per month for regular	costs of software for
	Intervivear Oct			considered which	pharmacist-led	nharmacies and entire
	1998-1999			was about \$48.58	measurement of BP	population are similar may
				per individual	and advice regarding	be questionable. Note most
	9 month interv			pharmacist.	medications.	of the effect comes from
	Measurements			F	WTP (n=2): \$0.54	health care and less from
	taken 9 months				per month (\$4.86	software, program, or WTP.
	before and 9				for 9 months)	
	months during				-	
	intervention.				Used CPI (1.338) and	
					PPP (1.19) for	
					Canadian 1998 as	
					base year	
Datta 2010	Durham, NC	1. Nurse-administered	Neither decision	Development of	Health care costs	Lifetime benefits considered
	Veterans	patient behavioral	support (DS) nor	nurse modules not	from perspective of	for cost-effectiveness.
Effectiveness	Administration	intervention (NB) – One	combined behavioral	considered. Nurse	VA system. OOP and	
paper is	Medical Center	call within week of	and DS led to	training time and	outside VA charges	Life expectancy by BP, BMI,
Bosworth		recruitment and once	significant effect.	piloting over 75	not included.	and gender derived from the
2009a	All 32 clinic	every 2 months.		hours included.		Framingham study for 50
	providers	Each call covered 9	Uncontrolled defined		Health care util not	year olds and 3 possible BP
Cluster	participated.	modules: perceived risk;	as (JNC6):	Based on review of	linear presented as	states at end-point (Normal,
Randomized	Eligible netionte	memory; health literacy;	SBP>140 mmHg	actual calls during	2-year total. Not	Hign-Normal, Hypertensive).
	engible patients	with provider sill refu	for population	nitervention and		Drogram cost costimod
	are those with	microd	norsons and > 120	1 Model accurace	to EU and dooth was	triangular distribution
	Dy filled during last	Appointmenter health	mm Ha and s 05 mm			
	KX mieu uuring last	hebaviors (diet eversion	Ha	roview modical	Two Vear Health	
	year. Exclude these with	smoking and alcohol use)	rig	records and	Care Costs	Cost-effectiveness
	kidney disease	and adverse effects Also	In NR BR control			developed using TreeAge
	KINIEY UISEASE.	and adverse effects. AISU		Successions		acveloped using meenge

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs	:	
	Mostly male mean 63 years. 40% African American 50% at least a high school 24 months or until patient dropped. Rolling enroll March 02 and final FU on April 05.	feedback about BP values, reminders for refills and office visits, support for adherence to meds; hypertension-related questions. 2. Decision support system for providers to adhere to guidelines (DS) 3. Combination (NB+DS) Only NB led to significant effect. Hence, only NB [n=294] was evaluated for cost- effectiveness and DS, NB+DS were conbined into 'No Intervention' [n=294] for analysis. 'No Intervention' is called usual care by authors but some received decision supp.	improved from 40.1% to 54.4% (14.3%, 1.2%- 27.4%, P = .03) over 2 years; for the Non- NB, BP control improved from 38.2% to 43.9% (5.7%, -6.9% to 18.4%, P = .38).	complete intervention calls. 2. At 48 weeks/year and 35 hours/week making intervention calls to each patient every 2 months, the nurse could manage 1,120 hypertensive patients per year. Sensitivity analysis assumed 560 and 840 patients. 3. Nurse salary at federal rate of \$60,234 and sensitivity \$52379 and \$69660 (Benefits inflate these by30%) 4. Computer Costs - \$2500 depreciated over 4 year life 5. Indirect costs use of facilities, phone, utilities imputed as 0.59 ratio to direct costs Annual Nurse Cost Per Patient By # Patients Direct 94; Indirect 55; Total 149 Space cost added \$2.50 to \$4.50 per patient	Intervention InPatient: 2293112; OutPatient: 2863775; Total 5156887 Usual Care InPatient: 2018535; OutPatient: 2822215; Total: 4840750 The interv group had higher incremental inpatient (934/patient) and outpatient (141/patient) costs though none of util costs between groups were statistically significant. Used CPI and 2004 as base year (1.154)	decision analysis software. Cost-Effectiveness (Cost/LY) NM 87300 OM 43567 NF 42457 OF 58560 NM-Normal weight male; OM-Overweight male; OF-Overweight female The intervention costs more and there is increase in utilization. Based on standard threshold, it can be cost-effective from a societal perspective. .Employers must be willing o pay more premium to cover cost based on benefits increase from productivity. Limitations VAMC population Single primary care clinic Charges outside VA system not considered
Devine 2009	Puget Sound, WA	2 clinical pharmacists	Study provides	Study simplifies	Effect of All	Study illustrates savings
		hired by physician group to	effects beyond BP	the analysis by	Generics Use:	from various strategies but
Interrupted	Community	control and optimize	control.	focusing on the	Comparing pharma	we focus on their

Author, Year Study Design Economic <u>Method</u> Time Series of an Existing Program Compared to Network average. Cost Benefit Analysis?	Study Location Sample Size Population Characteristics Time Horizon Physician Group Practice (PPO) 250 Physicians, 1330 employees, with 225K members logging 700K visits per year. From 16 locations, 2 surgery centers, and 1 cancer center. Program began in 1999? Data from 2003 through 2007.	Intervention Description pharma use and costs. Use of 9 disease management registries with sophisticated in-house health record and order entry system. Based on evidence, managed by pharmacy and therapeutics committee, ability to substitute drugs (to generics or prescriptions to OTC) with physician permission, provider education by pharmacists. Pharmacists contribute to information systems development and provide latest safety/recall news to providers. Assist patients with pharma	Effect Size Preliminary BP Results: Of 32,000 in hypertension registry, BP control increased in 2 years from 45% to 55% in family practice and 45% to 60% in internal medicine.	Program Costs salary of 1 clinical pharmacist able to serve 100K patients. Salary assumed to be \$100K with \$30K benefits per pharmacist.	Direct Medical Costs Averted Productivity Losses Averted for PPO to average for network, savings for 2 health plans covering 40% of patients was \$12 million in 2006. PPO received bonus via P4P for this saving. Detail not provided but PPO used 71% generic for hypertension vs 41% average for network. Productivity effects not considered. Base year is reported 2006-2007. Assume it is 2007.	Full Economic Summary Measure hypertension results. Assume single pharmacist serving 100K members of which 16.67% are hypertensives and 50% of them receive antihypertensive treatment, 50% of which receive preferred ACE-inhibitors, 50% of which can be switched to generics. The PPO used the target drug program strategy for antihypertensive agents, converting 50% of brand ACE inhibitors to first-line agents, achieving savings of \$4.18 per member or \$418,219 during the first year of the program. Study compares this to a
						The cost savings are conjecture based on model. However, the % achieving BP control over 2 years is an actual effect. We may apply 16.67% to 225K lives to obtain the # hypertensives. Program cost may be assumed to be 2 pharmacists salaries over 2 years.
Eckerlund	Skaraborg County	Hypertension Care	Study states that the	Program cost is	Health Care and	Comments: This is an important study because it is LT and based in large health system. But the economics data is limited.

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
1985	Sweden	Program (HCP) – Nurse	trial fully controlled	conceptualized as	Patient Time Costs	trial is too short to calculate
D		Led.	7% of the population	difference between	Total cost per person	cost per morbidity or
Population	Implemented in	Cooperation between	at risk. We assume	interv and control	per year:	mortality outcomes.
level	various	nurses and physicians in	this is from the 15-	groups for:	Interv: 799 SEK	
Intervention		primary care and area	16% With	Dations times. Cloff	(1 SEK O 125 US#)	
over 5 years	1976. Tarrat area 40 (0	departments of Internal	uncontrolled BP at	Patient time; Stan	(1 SEK=0.125 US\$)	we may calculate program
with controls.	Target ages 40-69.	medicine. Consultations	baseline.	time; Materials;	Intervention was	cost per additional person
Cost Analysis	County divided into	Establish hyportonsion	Control largest in first		Note that mode	achieving BP control (pre-
COSt Analysis	interv and control	clinics in outpatient units	vear but continued	16313.	comprised 73-74% of	=(799)/(0.07)
	Control area has	Recommendations for	into 5 years	Authors note that	these costs	11414 SEK
	usual care	measurement treatment	into o years.	all cost of HTN care	Components of costs	THEFT SER.
	usual valo.	referral, quantity of meds.		were not included.	were not statistically	
		and organization of care.			different between	
	At baseline 15-	<u> </u>		See health care	groups. Trial area	
	16% above			cost column for the	patients spent	
	(170/105) for ages			estimates.	proportionately larger	
	40-60 and above				time (78%) with	
	(180/110) for				nurse than physician	
	age>60. 20-25%				(47% in control).	
	were not on					
	treatment.				Much of the	
	o =				difference in cost is	
	Over 5 years, 3240				due to greater nurse	
	patients enrolled.				time than physician	
	Analysis dans for				time in the trial area.	
	Analysis uurie ior				Scrooping Costs:	
	2 i i ii iiitei v. allu 98 in control with				Initial: 10 SEV:	
	no comorbiditios				Check-up 1: 25 SEV.	
	and are $40-69$				Check-up II: 33 3EK,	
	with similar ane				SFK	
	and sex. Diagnosis				Total 2-year cost in	
	of HTN at least 1				Skara Municipality	
	year prior to study.				was 62,000 SEK	
					identifying 65 cases	
	Program began in				at CE of 960.	
	1977. 5 year trial				Productivity effects	
	duration				not considered.	
					Screening results	
					from trial not	
					aitterent from yield in	
					control area.	
	with similar age and sex. Diagnosis of HTN at least 1 year prior to study. Program began in 1977. 5 year trial duration				SEK. Total 2-year cost in Skara Municipality was 62,000 SEK identifying 65 cases at CE of 960. Productivity effects not considered. Screening results from trial not different from yield in control area.	

Author, Year Study Design Economic	Study Location Sample Size Population Characteristics	Intervention			Direct Medical Costs Averted Productivity Losses Averted	Full Economic Summary Measure
Method	Time Horizon	Description	Effect Size	Program Costs		
Edelman 2010 Randomized Controlled	Durhan, NC; Richmond, VA. Veterans Affairs Medical centers in	Group Medical Clinics (GMC) [n=133] Intensive individualized medical management added to self-management	Intention to treat analysis. Systolic BP and Glycemic measures	GMC-\$10 reimbursement for each visit. Per GMC Visit	Use mid interv year 1979 as base. CPI (3.0). PPP=6.77 PPP is given by study as (1 SEK=0.125 US\$) Health care administrative data from USDVA from 1through 13 months after enrollment.	No summary economic measures. All recruits had poor BP and diabetes control at baseline
Trial Cost-analysis	Durham, NC and Richmond, VA Patients enrolled at either center with co-morbid diabetes with hypertension. Excluded those with care outside VAMC, reduced life expectancy, psychotic hospitalization, enrolled in endocrine clinic. 239 assigned; 609 eligible; 3469 screened Afr Amer – 54- 65% Low Income -32% HS or Less 36-43% Appears to be 12 months. Enrolled June 06 to Sept 07.	education. GMC made up of internist, pharmacist, nurse/diabetes educator). Group meeting every 2 months (7 visits) At visit, BP and Glucose checked followed by meeting led by nurse/educator. Internist and pharmacist reviewed records, readings and recommended medication changes, and lifestyle changes. Each session 90-120 minutes. Telephone contacts limited to changes in readings or disease management. GP informed solely by EMR Usual Care [n=106]	at baseline, midpoint, and end of study. End of study effects after adjustment for stratification and clustering: Mean systolic BP 7.3 mm Hg lower in GMC (95% CI, - 12.8 to -1.7 mm Hg). Mean HbA1c levels were 0.33% (CI, -0.8 to 0.13%) lower in GMC. Intervention had no effect on glycemic control. Intervention improved BP control at 12 months.	Physician-1.5 hr Pharmacist-2 hr Nurse-2 hr Calls by Physician/Pharm acist 104 brief calls and 71 longer calls to 133 patients in GMC Cost per Group Visit - \$504 (\$445 to \$578) Cost per Group Visit per Person \$63 (\$56 to \$72) Annual per Patient Cost of Group Visit \$441 (\$389 to \$506) Annual Cost per Patient for Follow-up Calls \$19 (\$4 to \$48) Total Annual per Patient \$460 (\$393 to	Utilization: GMC had 0.4 fewer ED visits GMC had 0.9 fewer GP visits GMC had 23 hospitalized 32 times and usual had 23 hospitalized 39 times Used CPI and 2009 base year (1.0164)	Based on VAMC Authors don't have explanation for lack of effect on glycemic control.
Fedder 2003	Baltimore, MD	Community Health	1 Year after CHW	CHWs provided bus	Health Care	Based on CHW caseload of

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
Method Retrospective cohort. Cost Analysis	Time HorizonMedicaid diabeticswith or withouthypertension andage =>18.Generally from U ofMD hospitaldischarge rolls, andalso from referrals,and Medicaiddiabetes program.Interv. Group:Patients with =>5CHW contacts overstudy period(n=117) and onlyAfrican Americansincluded inanalysis.Age=57; Female=78%;	Description Worker (CHW) – interviewed and recruited from area; 60 hours training over 6 months and initial supervised work with patients. Patient contact at least once a week alternating with phone and in-home. Link patients with primary and specialty care, assist with appointments, monitor self-care, monitor for complications, assist with Medicaid, and provide social support. Biweekly supervision meeting for discussion and to assign patients.	Effect Size Effects ER Visits: Reduced by 38%; ER followed by Hospitalization: reduced by 53%. Hospitalization: Reduced by 30% Length of Stay: Reduced 5%. Note this study does not report any clinical outcomes such as BP, glucose level etc.	Program Costs passes and stipend of \$45-\$60 per month. Total of 68 CHWs trained over 3 years. Of these 38 were actively involved with patients. Mean education just under 12 years. No program cost provided beyond the nominal stipend amount.	Utilization based on Medicaid claims data including outpatient, inpatient, drugs, and labs. Utilizations annualized based on duration of Medicaid enrollment. Mean health care expenditures based on reimbursements: Decreased 27% from \$8266 1 year before to \$6020 1 year after, difference of - \$2246. Use mid interv year 1993 as base. CPI (1.509).	30 patients, expect health care savings of \$80K-\$90K per year. Limitations: Hospital discharge recruitment may be a selection bais, as is offer of free care.
	1 year pre and post CHW program enrollment. Recruit March 92 to June 93. 3 year program. Interv					
	from March 92 to October 94. Study started 2 years after program started. Study period March 91 to June 94.					
Forstrom	Puget Sound, WA	Clinical Pharmacist –	Physicians fully or	No program costs	Average Daily Drug	No summary economic
1990		Formal written drug	partially followed	provided	Cost (ADDC)	outcomes are reported.
	HMO family	consultation placed in	77% of pharmacist		Average daily drug	Focus was on target drug
Pre-post with	practice clinic with	patient records prior to	recommendation		cost (ADDC) reduced	reduction and reduction in

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Characteristics	Intervention			Averted	
Method	Time Horizon	Description	Effect Size	Program Costs		
controls. Cost Analysis	5 physicians and serving 5500 patients. Part of Group Health Cooperative of Puget Sound. 4 matched family physicians from 4 of other 6 clinics in region chosen as control. Interv=154; Control=172. Eligible patients were hypertensives taking meds and keeping appointments. Patient panels were similar: Age 61-66; Female: 66-69%. Controls had more >50 year olds. Data collection and analysis 12 months after interv start. Study period was 6 months. Hypertensives identifiesd by pharmacists during April to June 1986.	visit with physician. Note included current meds, any recommended changes and cost impact, any suspected adverse reactions, interaction, and assessment of compliance. Also focused on certain targeted drugs and targeted patients for step- down. Onsite pharmacy with 2 pharmacists and 1 tech doing 5100 prescriptions per month. Pharmacists also screen orders, maintain drug profiles, advice patients on use, and contact physician for refills.	(102 consults on 87 patients over 6 months). Targeted drugs were reduced for the intervention group compared to control (Excess of HCTZ and similarly for potassium supplements and prazosin). No clinical outcomes such as BP reported.	Pharmacists	 \$20.61 (40.99) per year per patient for intervention. Average daily drug cost (ADDC) increased \$6.21 (\$12.35) per year per patient for intervention. Hence, intervention savings were \$26.82 (\$53.34). Health Care and Patient Time Costs No other health care costs provided. No productivity effects. Use interv year 1986 as base. CPI (1.989). 	drug costs. NO CEA measures can be calculated. Authors conjecture that though ADDC reduction is small there may be reduction in metabolic complications, less changes in lipid profiles and increase in uric acid.
	Paul, MN	Management (MTM) –	effects for both	underwent 120	simple pre to post	health care cost impacts are
Existing		Pharmacist Led.	hypertension and	hour, 50 patient, 8	comparison from	for all conditions.
intervention.	Implemented in 6	Collaborative	hyperlipidemia. We	week training.	medical and	
Prospective	of 15 primary care	pharmaceutical care with	focus on BP.		pharmacy claims.	Program cost for 186 interv.
interv. group	clinics in a health	pharmacist, physician and		Cost of MTM care		patients in MTM:
VS	care organization.	patient. Goals set for each	% achieving HEDIS	for study obtained	Total annual claims	\$49,490 (\$266.08 per

Author, Year Study Design Economic <u>Method</u> retrospective historical control. Cost-Benefit Analysis	Study Location Sample Size Population Characteristics Time Horizon Analysis for those with continuous insurance coverage under BC/BS of MN. With =>1 of 12 conditions and with =>2 claims for the conditions. =>18 years old. High resource use members. Initial 285 patients in interv of which 186 had claims in pre and post. Female- 66%; Over65-14%; 6.4 conditions per patient. Historical control of 126 with BP and	Intervention Description patient by pharmacist with physician approval for each condition. Pharmacist evaluated therapy problems based on indication, effectiveness, safety, and adherence. Progress to goal evaluated at each follow-up. 4 pharmacists with PhD and 3 with BS in pharmacy with mean experience of 12 years.	Effect Size 2001 BP control goal in interv vs control. Effect estimates based on 128 each in interv. for BP and hyperlipidemia and 126 each in historical controls. HEDIS 2001 BP Control: 71% in interv. and 59% in control. HEDIS 2001 Cholesterol Control: 52% in interv. and 30% in control.	Program Costs as cost per member of health care organization receiving MTM multiplied by members in intervention group. MTM costs included salary and benefits; rent and utilities; computer software and hardware; marketing; customer service; net margin contribution. Also included claims processing, provider credentialing, and audit.	Direct Medical Costs Averted Productivity Losses Averted per person reduced from \$11,965 to \$8197 from pre to post period for interv. group. (Note this is for all 186 patients with claims including non-hypertensives). Productivity effects not considered. Use interv year 2002 as base. CPI (1.212)	Full Economic Summary Measure person) Post Minus Pre Total Claims and processing Costs for 186 interv patients: \$1,524,703-\$2,225,540=- \$700,837 Third party perspective further subtracts patient copay, coinsurance, and deductibles of \$99,066, for net savings of: \$601,771 Return on MTM Expenditures from 3 rd party perspective=601771/49490 =12.15 We may calculate program cost per additional person achieving BP control (pre- post measure): =266.08/(0.71-0.59)
	126 with BP and 126 with lipidemia. Program began in 1999. Analysis is for a 1 year period pre and post. Enroll Aug 1 '01 to Jan 31 '02.			Incremental per person per year cost of MTM - \$239.40. Incremental per person per year cost of MTM + claims processing - \$266.08.		= 266.08/(0.71-0.59) = \$2217.33. Caveat is program cost is for all conditions and effect is pre- post. Major limitation: selection bias due to high resource utilizers
Katon 2010 RCT. (Permuted Block Design)	Washington State. Patients from 14 general practices with Group Health Cooperative.	Led by 3 Part Time RN's with experience in diabetes education. Underwent 2-day training by psychiatrist, FP, endocrinologist, paphrologist, psychologist	Telephone interviews at base, 6, 12 months for depression symptoms, risk behaviors, and satisfaction with sere	In-person visit mean 30 minutes and telephone contact 10-15 minutes. Costs based on octuel ctaff and	Health care costs not considered. Productivity effects not considered.	No final economic measures provided.
Average Cost	214 persons with	and nurse. Materials were	In-person BP and	supervision salaries		likely an average and not

Author, Year Study	Study Location Sample Size				Direct Medical Costs Averted Productivity Losses	Full Economic Summary Measure
Design	Population				Averted	
Economic	Characteristics	Intervention		Duran Orali		
Method	depression and	Description	Effect Size	Program Costs	No baco year	incrementel
	depression and CVD, Diabetes, or both. With uncontrolled BP and/or Lipidemia. Usual – 108 Interv. – 106 Mean age: 56-58; Female: 48-56%; Minority: 22-25%; Unemployed: 10- 13% 1 Yr College: 56- 61% Interv length 12 months. Recruit May 07 - Oct 09. F/U at base, 6 months, and 12 months.	Tor depression mgmt., ben. strategies, and glycemic, BP, and lipid control. Collaborative care for depression, and self-care with pharma for hyperlipidemia, hypertension, and hyperglycemia. Structured visits with nurses in GP clinics every 2-3 weeks. Those achieving control met every 4 weeks. Treatment protocols and goals developed and support for medication adherence and motivational coaching. Weekly supervision by GP, psychiatrist, and psychologist. Educational materials and videos. Usual Care – GP notified of patient diagnoses and readings. Patients encouraged to consult with specialists.	glycated nemoglobin at similar intervals. Lipid measures at base and 12 months. Depression measure by Patient Health Questionnaires (PHQ- 2 and PHQ-9). Depression outcome by Symptom Checklist (SCL-20). Also a single outcome measure modeled across the 4 conditions. 12-Month Change Systolic BP: reduced 5.1 mm Hg Lipid LDL: reduced 9.1 mg/dl Glycated Hemoglobin: reduced 0.56% SCL-20: reduced 0.41 Also, improvement in joint outcomes for 4 conditions	plus fringe benefits. Overhead calculated at 30%. Also added outreach efforts and records maintenance work by inflating the nurse time for each visit and contact. Unit cost per in- person visit: \$79 Unit cost per telephone visit: \$31 \$100 per participant added for supervision costs and information systems. Interv. patients had 10.0 and 10.8 in-person and telephone mean visits over 12 months. Per patient 12- month program cost: \$1224.	No base year provided. Use 2008 middle year of recruitment and CPI (1.013).	Incremental. Cost is composite for all outcomes. Interv. and control differed in GP visits Inadequate power to discern CV events and hospitalizations. Highly specialized nurses. Treated comparison
Kulchaitanar	Midwest, USA	Based on Carter 2008,	Regression analysis	Physician visit	Physician visits,	Costs adjusted with multiple
oaj 2012	11 medical offices randomized to	2009 both of which are physician/pharmacist collaborations in	with same control variables as cost analysis to find BP	times based on national survey. All other contact and	pharmacy costs considered.	regression analyses for age, sex, race, baseline BP, baseline meds and # meds,
Based on	interv (n=5) and	community-based	control rates and BP	activity times	No productivity	comorbidities.
Carter 2008,	control (n=6).	practices to control BP.	reduction.	based on survey of	effects considered.	Also sensitivity analysis
2009 RCTS	for hypertonsion	BUIN INCLUDED IN	Intervive Control	and applied to all	Base year is 2011	including those who dropped
CEA	recruited Interv	Providers ranged from FP	(Difference)	nroviders Used	base year is 2011.	out of study.
	patients were 252	nephrologists	% Patients Achieving	mean values and		Over 6 Months (Minutes
	and Usual care was	cardiologists, clinical	BP Control	max/min for		per Patient)
	244.	pharmacists, medical	66.0 vs 41.4	sensitivity. Applied		Physician: 74.70 vs 53.74

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
	Patients with BP<180/110 and age =>21 Male: 38-43% Age: 59-62 White/Hispanic: 85-90% Never Smoked: 44-52% >1 drink daily: 14% Data based on 6 month follow-up.	residents. Pharmacist generally collocated with physician. Protocol encouraged pharmacists to attend clinic visits, patient contacts at baseline and specific timed F/U and additional discretionary F/U. Visit with physician not mandatory except at baseline for one interv. Physician-Pharmacist communications by phone, in-person, written, or curbside (very brief). Pharmacist focus on suboptimal therapies per JNC-VII. No direct contact with specialists. No Intervention – BP care by physician. Pharmacist abstained from direct care.	(24.6%) p<0.001 <u>Reduction in</u> <u>SBP/DBP (mm Hg)</u> -21.49/-8.61 vs 12.41/-5.12 (-9.1/- 3.5) p<0.001	average wage plus 30% overhead. Program development costs approximated by adding overhead of \$50 per hour for direct care and \$25 per hour for collaborative activities. Also included medication costs and laboratory tests. See summary column for costs. Difference in adjusted total 6 month cost: \$290.42		(due to 21 min of pharmacist collaboration) Pharmacist: 114.34 (26 minutes in collab. with physician) 6 Month Adjusted Costs (Interv Vs Control) GP: 161.47 vs 115.88 Pharmacist: 154.57 vs 1.66 Specialist: 12.15 vs 8.75 Labs: 34.93 vs. 42.28 Medications: 383.53 vs. 287.65 Total Cost: 746.65 vs. 456.24 Diff Total Cost: \$290.42 (p<0.001) 6 Month Cost- Effectiveness CEA (% BP Control) = 290.42/24.6 = \$1180.58 per 1% CEA (Reduced SBP) = 290.42/9.1=\$31.91 per mm Hg CEA (Reduced DBP) = 290.42/3.5=\$82.98 per mm Hg Cost Drivers GP visits were same for both groups. Physician time in collab. Increased Study pays attention to cost of collaboration. Not all health care accounted. Small samples. Not a lifetime analysis of benefits and costs Pharmacist/Physicians already working together
Litaker 2003	Cleveland, OH.	NP-MD Team Care	Process and outcome	Mainly based on	Health care utilization	No summary economic
	, -	[n=79]	measures assessed.	labor and salaries.	patient reported.	measures.
Randomized	1000-bed tertiary	1. Written treatment	Outcomes included	Average time on		1

Author, Year Study Design	Study Location Sample Size				Direct Medical Costs Averted Productivity Losses	Full Economic Summary Measure
Economic	Characteristics	Intervention			Averted	
Method	Time Horizon	Description	Effect Size	Program Costs		
Controlled	affiliated with	algorithms (JNC3 and ADA)	clinical measures and	tasks determined	No costs of health	Improved clinical outcomes
Trial	Cleveland Clinic	2. Patient management	patient reported	by prior time	care beyond	and
		flowcharts	HRQoL (SF-12) and	studies. If both BP	outpatient	quality of care at a higher
Cost-analysis	Patients with mild	3. Nurse practitioner	Diabetes Quality of	and Diabetes	encounters were	cost were unexpected
	to moderate	responsible as the first-line	Life (DQOL).	mentioned in	considered. These	
	hypertension	contact for care and		encounter notes,	are included in	The authors conjecture that
	(JNC3) and non-	treatment decisions	NP-MD group had	then counted	program costs.	the cost difference would
	insulin dependent	4. NP training preceded	more education on	equally in time.		disappear with a longer
	diabetes.	the study enrollment phase	variety of topics. NP-	Answering patient	No benefits of	intervention period.
	No end-organ	5. NP discussed problems	MD also received	questions and	averted health care	
	complications.	not addressed in the	more preventive	education on	costs or productivity	Small sample
	Enrolled at clinic or	algorithms with the	care.	phone not included	Improvements	University based system
	Cloucland area		No difference in	in cost.	considered given the	
	Clevelariu area.	was ostablished	achieving pationally	NR MD bad	and follow up poriod	
	12 month	Otherwise GP saw natient	recognized goals for	average 180	and ronow-up period.	
	treatment	directly	BP or dyslinidemia	minutes contact		
	Recruitment Oct'96	6. Telephonic		time vs 85 for	Used CPL and interv	
	to Jan'98	management, in-office	NP-MD benefited	usual care.	vear 1997 base year	
		follow-up with the NP	from increased HDL-c		(1.359)	
	157 assigned;	7. During contacts, NP	(reducing risk of	MD was involved in		
	1717 screened	developed treatment	ČVD).	40% of visits.		
	Mean age: 61	regimens that incorporated	NP-MD had better			
	Afr Amer: 43-50%	patient preferences and for	long-term diabetes	Personnel based 12		
	Female: 45-47%	assessing treatment	control but with rapid	month cost per		
	School Years: 12.3-	adherence, individual	loss of effect after	person:		
	12.9 years	barriers to adherence,	trial.	NP-MD: 134.68		
	10 11	family support for		Usual: 93.70		
	12 month	treatment.	Patient-reported	Tatal sast fam ND		
	Intervention.		satisfaction with care	I OTAL COST FOR NP-		
		usual care [n=78]	nigher in NP-MD.	twid was nigher at		
	10 Jail 90.			\$7 308 52		
Logan 1981	Toronto Canada	Worksite bypertension	Cost and effect data	Screening costs	Health care costs	Costs per participant pot
		care (WC) $[n=232]$	available for 214	distributed equally	include outpatient	significantly different
Randomized	21906 volunteers	Evaluated at entry by	WC's and 207 UC's	across groups (5	hospital, drugs, and	between groups after
Controlled	18-69 years in 41	physician and BP goal set	Other 36 discarded	BP Techs, 2	labs considering only	adding screening costs to
Trial	businesses	along with hypertensive	from analysis	Nurses, 1 Cardio).	HTN related. Also	cost of treatment (WC-
		treatment.	, i i i i i i i i i i i i i i i i i i i	Participant time	includes patient	465.86, UC-434.34)
Cost-Effective	Eligibility: intent to	Long term follow-up at	Primary effect is	calculated from	waiting and travel	
	remain in empl 1	worksite on company time	average reduction	wage, where	costs.	Average Cost
	year; not on	by 2 nurses trained in HTN	in diastolic BP from	available or		Effectiveness (with
	hypertensives past	control and reported to	entry to endpoint.	imputed.	Mean Per Patient	Screening Cost):
	3 months;	physicians from HTN Clinic			Cost	WC: 20.07 (38.50)/mm Hg

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention		Dura mana da sta		
Method	Time Horizon	Description	Effect Size	Program Costs		
Economic Method	Characteristics Time Horizon 457 were eligible 3 screening sessions with BP reading and lab works at 3 rd along with completed attitudinal questionnaire Stratified by median age, sex, diastolic BP and randomized to worksite or usual care. Age: 46-47 SBP: 153-154; DPB: 100.3-100.4 Male: 77-81% White: 88% Known HTN: 37.9- 39% 12 month Interv. Follow-up at 6 and 12 Screened in 1976- 77	Intervention Description at Mt Sinai, Toronto. Follow-up at 6 and 12 months for readings and medication status. Usual Care by Community GPs (UC) [n=225] Appointment made with own GP for all usual care patients with HTN Dx.	Effect Size Mean reduction in diastolic BP: WC:12.1 ± 0.6 mm Hg UC: 6.5 ± 0.6 mm Hg (<i>p</i> < 0.001). Diff: 5.6 mm Hg	Program Costs Variable Cost(\$) Personnel 41,139 Equipment/supplie s 898 Travel 490 Participants' time 46,724 Administration 12,768 Total screening cost 102,009 Costliest items were patient time and staff salaries (86%)	WC Group Hith Sys Cost 197.36; Patient Cost 45.50 Total Cost 242.86 Drugs 87.34; Nurse 67.38; Hospital 0 Govt. Insur 58.17 Usual Care Group Hith Sys Cost 129.33; Patient Cost 82.00 Total Cost 211.34 Drugs 51.01; Nurse 67.38; Hospital 1080.71 Govt. Insur 76 03 WC group made less physician visits (2.9 v 5.7) WC group made less physician visits (2.9 v 5.7) WC group made 8.6 nurse visits, much more than UC WC group more likely on hypertensives Total health system cost higher for WC (197.36 v 129.33) Costs higher in WC substantially because of drugs and parallel care by community physicians. Productivity effects only through loss of work during health	UC: 32.51 (66.82)/ mm Hg Incremental Cost Effectiveness: 5.63/ mm Hg Sensitivity analysis imputing highest cost for WC and lowest cost for UC for missing values. Results still showed cost- effectiveness for WC In further analysis, even if patient cost is ignored the RC cost-effectiveness (19.90) is more than ICER of 12.15. Note that loss of time during health visits is important in reducing the difference in cost between WC and UC (\$36.5 per person). Due to worksite nurses. Worksite may be a good setting to target middle aged men.
					care.	
					Used CPI and 1977	
					as base year (PPP-	
					1.16 CPI-3.598)	
Logan 1983	Toronto, Canada	Worksite Occupational	End of study year	Nurse time	Cost divided into	Average CER:

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Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic		Intervention	Effect Size	Drogram Costo		
wethod		Health Nurse Led Care	Effect Size	Program Costs	HTN related Health	W(C) \$29.29
Similar to	Scrooped 0742 20		by external	nationt oncountor	Care and Patient	WC: \$38.38 UC: \$22.65
Jogan 1091	60 year olds in 29	Nurse responsible to	observers	forms for each	Casts (Productivity	00. \$32.05
(But Logan 81	businesses and	ensure they saw CP or	BP (Controlled if	subject	from loss of	Incremental CEP:
did not	213 were eligible	bein them obtain one. Visit	DBP < -90 mm Ha	Patient time and	work/leisure due to	Incr DBP: 2.9 mm Ha
include those	Fligibility, intent to	with nurse every month for	Medication History:	cost recorded from	waiting and travel)	Incremental total cost:
already on	remain in empl 1	uncontrolled BP and every	Compliance (based	self-reported logs	Health care included	153 99
meds?)	vear: meeting HTN	2-3 months otherwise.	on pill count with	kept by patients	physician visits	ICER: \$53.67/ mm Hg
modery	Dx based on DBP.	Each visit: measure BP.	compliance at 80%)	during physician	medications, labs,	
Randomized		discuss compliance and	First year-end visit at	and lab visits. Used	and nurse time. Note	Sensitivity analysis replaced
Controlled	Stratified by age,	side effects, report to GP,	home followed by 2	Nurse wage and	labs and physician	WC missing cost with 10 th
Trial	sex, DBP, previous	implement compliance	BP measures at work	subject wage to	time borne by	percentile and UC missing
	hypertensive exp,	strategies such as pocket	1 week apart.	calculate dollar	government universal	values with 90 th percentile.
Average and	and randomized to	calendars. Difficult cases	However, analysis	values.	insurance.	ICER-\$22.91/ mm Hg
Incr. Cost	worksite or usual	given tailored methods	used first BP	Group means		_
Effectiveness	care	such as tying meds to daily	measurement	imputed for	Mean Per Patient	
		habits, home BP	because of fall in BP	missing values.	Cost	Study demonstrates
	Age: 49.3-50.8	monitoring, more freq	between first and		WC Group	reduction in DBP when
	SBP:154.3-154.9	visits.	subsequent worksite	WC visited nurse	HIth Sys Cost	referral made to GP from
	DBP: 103.3-103.7		measurements	12.1 ± 1.1 times	229.09; Patient Cost	worksite.
	Male: 69.1-76.3%	Usual Care by family	(Effect of	spending 2.5 ± 0.2	175.05; Total Cost	
	White: 82.5-84.5%	physician (UC) [n=97]	notification).	hours each time.	404.14	Study did not show worksite
	Meds at Entry:	GP notified of HIN and			Drugs 100.75;	monitoring and care
	53.6-59.8%	employees reminded twice	At 12 months		Worksite Health	Improved DBP cost-
	10 maantha lastaan	to contact GP	Decrease In		24.87; Govt. Insur	effectively compared to
	12 month Interv.				90.06	Simple referral
	Voor of		WC: 10.5 ± 1.1 mm		Heusel Caro Croup	Authors state that the lack
	intervention not		Πg (significant)			or effect may be failure to
	provided		Ha (significant)		1/18 01 · Patient Cost	regimens Special worksite
	provided		% with BP Control		101 24: Total Cost	HTN clinics may be needed
	Recruits identified		WC:41.8%		250 15	The childs may be needed.
	⁷⁹		Usual: 31.0%		Drugs 58.33: Govt	
			Difference in change		Insur 81.39	
			in DBP, and		The higher cost in	
			difference in		WC is substantially	
			proportion achieving		due to visits with	
			control not		nurse and drug cost	
			significant.		(73% more),	
			Referral failures were		probably more	
			same in both groups		expensive drug	
			Larger proportion of		choices.	
			WC were prescribed			
			meds at some point		Used CPI and drug	

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic		Intervention	Effect Size	Dragram Casta		
Method		Description	in study than UC	Program Costs	cost year book 1092	
			In study than oc		base year (PPP- 1 22	
			WC did not have		CPI-2 189)	
			greater compliance		011 2.107)	
Lowey 2007	North Yorkshire,	Pharmacist led Clinic –	Effect evaluated at 6		Cost per month per	10 year horizon with 6% for
5	UK	Prepared individualized	months. Also	Program cost	person of	costs and 1.5% for health
Pre-Post.		info and education	included those with	included	antihypertensives	benefits.
	Implemented clinic	materials. Patients given	less than 6 months.	pharmacist time for	increased by 6.6 to	
CEA	in in rural hospital.	BP and lipids record cards.		consultation and	33.4 pounds.	Averted per person 10 year
		Med adjustments every 4	Main Effect: 10 year	administration;		costs of CVA and CHD based
	Patients with type	weeks using algorithm.	risk reduced by	pathology and	Cost per person per	on reduced risk and UKPDS
	2 diabetes and	minutes. These with 2		laps; and modications	increased by 6.0 to	RISK Engine calculator.
	hypertension	consecutive normal BP	7.078,	Incremental total	1 9 nounds	Cost per averted CVA event
	and/or	discharged from clinic.	Authors also report	cost per person	riv pounds.	63.320 pounds and Cost per
	hyperlipidemia.	Pharmacist responsible for	15 mm Ha reduction	over 10 years:	The model used	averted CHD event: 34,708
	Indirect referral	treatment effectiveness	in SBP, 7 mm Hg	1576 pounds,	health care costs	pounds
	from outpatient	and adverse effects.	reduction in DBP,	substantially made	increase of 1244	
	and diabetes	Referrals to dietician	Also reductions total	up of 1512 in	(\$2319) discounted	We may calculate 10 year
	specialists.	available. Treatments were	cholesterol and LDL.	pharma costs	over 10 years for	cost per mm Hg for SBP and
		for BP, lipidemia, other	Triglycerides and HDL	increase and just	meds and pharmacist	DBP (pre-post measure):
	53 patients	CVD risks, and diabetes.	unchanged.	37.0 in pharmacist	time. This translates	DBP: (1244)7=177.71
	recruited	Appriasal of service after 1		COST. THIS IS	to about \$315 per	SBP: (1244)/15=82.93
	27 Temale (51%);	year.		inclusive of lipid	year.	Limitations, Small camples
	White and 1			care and meds 10	Productivity effects	No control: Short Duration
	Polynesian [.]			vear discounted	not considered	No control, Short Daration
	Nephropathy in 7			cost was 1244	not considered.	
	(13%)			pounds per person.		
					Base year 2002.	
					CPI (1.212)	
	6 month				PPP (0.65)	
	intervention and					
	data. However,					
	analysis is over 10					
	year norizon.					
Ma 2009	San Mateo County	CVD Case Management	Effect based on	Note this is a	FD visits (28% v	No summary economic
	CA	(CM) [n=212]	Global CVD	comprehensive	25%) and	measures.
Randomized		1 on 1 by visits and phone	Framingham Risk	CVD risk reduction	hospitalizations (18	
Controlled	San Mateo Medical	case management led by	Score (FRS) which	trial and BP control	per 1K v 16) were	Study shows CM effective
Trial	Center	nurse and dietitian	includes BP. We focus	was only a part.	similar in CM and	for poor and multi-ethnic
		stressing behavior change	on the hypertension	Mean face to face	usual care groups.	populations.

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Economic	Characteristics	Intervention			Averted	
Method	Time Horizon	Description	Effect Size	Program Costs		
Cost-analysis	Physician referred 1005 patients; 419 eligible; Age: 35-85 (Mean 55) Moderate to severe modifiable CVD risk factors Hispanic: 63%; Asian11-13%; Afr Amer:9-10% Female: 64-67% Lang Difficulty: 48- 51% Less than 8 th Grade: 39-51% Sizable low-income most with Medicaid or County- assistance. Average 16 month intervention. Recruit Oct 03 to April 05.	and med management. Visits 30-60 minutes at 4-6 week intervals first 6 months and every 2-3 months next 9 months. Target 8-10 visits over 15 months. Nurse and dietitian trained 1) intensive individualized care, 2) continuity and coordination with primary and specialty, 3) self-management support, 4) evidence-based treatment CVD guidelines 5) behavioral counseling to improve physical activity, nutrition, weight management, stress reduction, and medication adherence. Usual Care [n=207]	Effect Size measure. FRS of CM group was significantly lower at 15 months (difference between groups, -1.13 ; 95% CI, -1.94 to -0.32 ; adjusting for baseline FRS and the effects of clinic and physician. Effect less for women and Hispanics. FRS scores driven mostly by BP subscore. Mean (SD) change from baseline in systolic BP was decrease by 4.2 (18.5) mm Hg in the CM group and increase by 2.6 (22.7) mm Hg in the UC group (<i>P</i> =.003). Diastolic BP declined in both groups but magnitude of reduction significantly greater for the CM group (6 vs. 3 mmHg) (<i>P</i> =.02). Proportion with BP control higher for CM (56%) than Usual (38%), with or without diabetes.	Program Costs contact time was 11.2 hours. Program cost includes labor, supplies, and office space - \$896 per person over 15 months. Estimate cost would be \$371 for Year 1 and \$337 annually thereafter if delivered entirely by RN. Estimate cost would be \$686 in Year 1 and \$647 annually after if delivered by internist.	These values are not provided in dollar terms. No productivity improvements considered. Used CPI and year 2008 base year (1.013)	High diabetes prevalence was a challenge.
Mason 2005	Salford, UK	Main Objective: Model	BP Clinic	Assumed O.5 FTE	Includes health care	Treatments and clinics costs
		with link between	26.6% vs. 24.1%	nurse assigned to	costs in the modeling	and effects are modeled
Specialist	Hospital cared	treatment and	achieved target (not	each clinic. Add	of the treatment	using a Markov system over
Nurse-led	diabetes patients.	implementation trials. The	significant)	clerical and	component alone.	lifetime of patients of about
Clinics to		implementation trial is	Reduced by 1.2 mm	overhead costs,		16 years.

Author,	Study Location				Direct Medical	Full Economic Summary
Study	Sample Size				Productivity Losses	Measure
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
Improve	F/U Counts By	SPLINT.	Hg.	plus clinic rental	Lload CDL and 2002	The star and Costs and
Hypertension	ASSIGNMENTS BD-406	2 Nurse Specialist-led	Lipid Clipic	degreed and had	$\frac{1}{2}$	Effects
and	BP Control-429	BP and Linid clinics as	53 3% vs 40 3%	>2 years	Study already	(Assumed from Other
Hyperlipidemi	Lipid-317	adjunct to Hospital-	achieved target	experience. Also	converted to US\$.	Studies and Modeled)
a in Diabetes	Lipid_Control-310	based diabetes care.	(significant)	received training.		BP Control Treatment
(SPLINT)			Reduced by 0.28			(UKPDS Study)
		Those with BP and hyperL	mmol/l			Incr QALY – 0.53 per patient
RCT plus	1407 diabetics with	could go to either or both				Life Expect – 16.1 years
Markov	nign BP or	clinics.		of Clipics		from study
wouenng	attending diabetes	Initial 45 minute visit		BP Clinic (over		Incr. Net Cost=-\$750
Cost	center at local	discussed targets and		patient lifetime -		CE = -\$1,400/QALY
Effectiveness	hospital. BP Mean	reasons, medications		16 years)		
	Age:63-64. Lipid	review, current condition,		# patients=506		Lipid Control Treatment
	Mean Age: 56-59.	and diabetes control.		per year		(Heart Protection Study)
	Male: 49-51%.	BP readings taken, discuss		Cost=\$306,400		Incr QALY – 0.46 per patient
	Inner city with low	medications titrated and		Fffect=1.2 mm Ha		Reduced by 1.7 mmol/l –
	SES.	action plan drawn.		Lipid Clinic		from study
				# patients=345		Incr. Net Cost=-\$3780
	The modeled			per year		CE = \$8230/QALY
	component			Cost=\$306,400		Overall Cost
	with a 10-year CVD			Effect=0.28 mmol/l		Effectiveness
	risk of $\sim 30\%$			Lifect=0.20 minol/		BP CE (Clinic Plus
						Treatment) =
						(5.7x605)/(0.53x1.2) -
	Start year -1997?					1,400
	Interv Length?					=5,420-1,400
						=\$4,020/QALY
						Lipid CE (Clinic Plus
						Treatment) =
						(1.7x888)/(0.46x0.28) -
						8,230
						=11,720 + 8,230
						=\$19,900/QALY
						Combined BP and Lipid
						CE estimated at
						\$9050/QALY

Author, Year	Study Location				Direct Medical Costs Averted	Full Economic Summary Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
						Using \$50K as threshold, sensitivity analysis shows the likelihood of cost- effectiveness are: BP Clinic-77%; Lipid Clinic- 99%; Combined Clinic-83% Overall CE is incorrectly reported in pounds.
McGhee	Glasgow, UK	3 arms for LT care of well	Intent to treat	Calculation of	Health care costs	No economic summary
1994		controlled HTN	analysis.	Cost	averted not	measure.
Pandomizod	2 clinics associated	Nurse Practitioner Clinic	Effectiveness defined	Costs Include	considered.	Authors refer to cost por
Controlled	Clinic affiliated with	[n-277] routine	nationts with	secretarial	No productivity	completed review as cost-
Trial	two large	management by nurse with	complete annual	administrative.	improvements	effectiveness.
	universities	specialist on call. Medical	review in 2 nd year	investigation,	considered except	
Cost-		staff review of patients	follow-up: BP, ECG,	patient travel	travel and wait.	Calculated as cost per
analysis	Well controlled	every year.	Serum Creatinine. BP	measured in 2 nd		completed annual review,
	HTN patients		target achievement	year. Cost of	Authors	shared care where there is
		Outpatient Clinic	in 5 categories from	premises not	extrapolate	GP and specialist
	Recruit from	[n=277]- usual follow-up	Very Good to Poor.	included. Staff time	resource needs for	involvement in LT care can
	outpatients paired	care	Acceptability of care	based on observed	2000 patients in	be cost-effective for urban
	by age, sex, years	Sharad Caro [n-277]	based on patient	medical, nursing,		patients with controlled BP.
	random assent to	coordinate long term	and 2 years	within each visit	Computerized	
	shared care and	follow-up care of HTN	Physician	and wage rates.	database	Sensitivity analysis based on
	outpatient care	patients receiving care	acceptability also	Investigation costs	72 hrs specialist time	varving lengths of
	groups. Also	from multiple sources	based on	from labs, clinic	2000 GP visits	consulations-5, 10, 20 min
	selected	including specialists	questionnaire.	visits from hospital		
	comparison group	Made up of patient, GP,		records, GP visits	Used CPI and year	No comparison to GP care.
	from nurse-led	specialist, and labs	Completed Review	from receptionists,	1993 base year (PPP-	BP measures in different
	clinic.	supported by computerized	at 2 years (%):	patient time self-	0.62 CPI-1.509)	settings.
	Creater # of	database. GP has control	Shared Care- 82.4;	reported.		
	Greater # 01	Di care Rogistry promote appual	NulseLed- 74.8;	Cost por Visit		
	outside Glasgow	GP visit- exam biochem		Routine and		
	Hith Brd	ECG	Remained in Same	Review		
	Female 52%	Registry receives biochem	Grade BP or	Consultation		
	Age 57-58	from Lab and amended	Improved (%)	Shared Care: 3.30		
	FT Empl-30-36%	records from GP	(Diff not Sig):	to 13.18		
		GP or registry arranges	Shared-care-67.8	NurseLed: 7.59 for		
	Shared Care began	ECG	Outpatient-63.8	routine and (13.54		
	IN 1986 WITH STUDY	All records flagged for	NURSELEG- 69.9	10 18.84) for		
	0761 1300-1383.	abriormatities by ciericals		review consultation		

Author,	Study Location				Direct Medical	Full Economic Summary
Study	Sample Size				Productivity Losses	Wedsule
Design	Population				Averted	
Economic	Characteristics	Intervention				
Method	Time Horizon	Description	Effect Size	Program Costs		
	Evaluated over 2	and sent to specialist	Preferences Among	OutPatient: 8.78		
	years	Records and letter with	Shared Care	for routine and		
	5	recommendations or re-	Patients	13.19 for review		
		referral sent to GP by	48% prefer shared	consultation		
		specialist	care to outpatient			
			29.8% prefer	Overall Cost		
			outpatient	Shared 8988;		
			225 no preference	Out-Patient		
			(Stated advantage	10412; Nurse-		
			was access to	Led 8821		
			physician followed by	Cost Per Review		
			care continuity.	Shared 40.86		
			Disadvantage was	Out-Patient		
				11.32 Nurse-Lea		
			annuar review)	43.07		
			Physician	Assuming highest		
			Preference	20 minute		
			61.2% wanted	consultation with		
			shared care to	GP in Shared Care		
			continue. 13.6% did	and low estimate		
			not.	for NurseLed: Cost		
				per patient was		
				33.67 for Shared		
				Care; 38.57 for		
				OutPatient; 32.67		
Muproe	Pichmond V/A	Pharmacist-led pharma	Patients with same	Penorted that	Claims from nationts	
1007	RICHIHOHU, VA	disease management	conditions	program cost was	with same conditions	measures calculated
	Pharma retail	model (PM)	compared to each	\$27 per patient per	compared to each	
Pre-Post with	setting for patients	In place since 1993.	other.	month. No details	other - including	Focus is on health care and
comparison	with hypertension.	Pharmacists trained in	No effectiveness	provided.	prescription and	pharma utilization costs.
	hyperlipidemia,	disease and therapy,	variables estimated.		medical costs.	
Average	diabetes, asthma.	physical and lab				Pharmacist-led
Medical Costs	Patients using	assessments, patient			Unadjusted Costs per	intervention reduced
	BC/BS of Virginia	communications, and			BP Prescription	medical care costs
	indemnity plans.	national guidelines.			significantly higher	compared to usual care.
					for PM (\$36.72 vs.	
	Three interv. and 5	Focus on drug use,			\$32.92). Similarly,	Limitations:
	control retail sites	behavior modification,			for other diseases.	No effectiveness measures.
	identified from	monitoring, and early				Multiple diseases and meds.
	BC/BS claims. All	intervention.			Unadjusted monthly	BP-specific measurement
	patients with	Patient-pharmacist			pharma costs not	provided only for
	BC/BS in interv.	meetings every 6-8 weeks			different for all but	prescriptions.

Author,	Study Logation				Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Design	Population				Averted	
Economic	Characteristics	Intervention			Avented	
Method	Time Horizon	Description	Effect Size	Program Costs		
	sites invited.	lasting 15-20 minutes.			asthma. For BP, it	
		Physical assessment,			was Inter: \$93.36;	
	# Patients Claims	readings taken and patient			Usual: \$84.10	
	Data from BC/BS:	counseled.				Real world pharmacy setting
	PIVI – 232; USUAI –	Posults sont to physician			modical costs	cost for intervention may be
	000	by letter or by phone along			statistically lower for	due to more expensive
	Eligible Claims	with notes about non-			interv, group for all	meds that are easier to
	Analyzed	adherence, suboptimal			conditions. For all	adhere to.
	PM – 188; Usual –	meds, and adverse effects.			conditions, adjusted	
	401.				per member per	
		Quality control by random			month total costs	
	Age: 63-67	chart review by			Was 647.08 vs.	
	Male: 39-43%	MedOutcomes.			853.25 (NOL Significant)	
	Diabetes: 26-30%				Significant).	
	# Prescriptions:				Base vear not	
	61-63				provided.	
	Analysis of claims				Use middle year of	
	from Sep '93 to Jan				economic data, 1994	
	'95.				and CPI (1.471)	
Murray 2004	Indianapolis, IN		Intent to treat	The Medical	Health care charges	No summary economic
Pandomizod	Largo intornal	had an existing	analysis.	Records System	type tests for log	measures.
Controlled	medicine practice		Generalized	nrior to study The	normal data possibly	
Trial (By	in 4 adjacent	information system for	Estimating Equations	Pharmacist	with zeros.	University affiliated system.
Sessions in 4	locations affiliated	care and medical records.	and Random Effects	Intervention		One year may be too short
Clinics)	with Indiana	The RCT evaluates a	Generalized Linear	Recording System	Direct health care	for effects.
	University.	system of electronic	Models used.	(PIRS) was coded	lowest in the dual-	Passive suggestions with
Benefits		guideline-based (JNC6) BP		for the study.	intervention group	escape key feature allowing
Analysis	Inner city	to primary care physicians	Main effects were:	Note that the	but not statistically	suggestions screen to
	with practice and	writing orders and	INC6 suggestions	naper does not	the enormous	Dharmacist suggestions
	having BP Dx and	pharmacists dispensing	Ouality of Life	provide any cost of	variability in data	came from printer that
	Rx for	drugs.	BP control	intervention or of		directed pharmacist to go to
	antihypertensive.		ED visits	the legacy cost of	Outpatient	workstation.
	Exclude those with	Physician Led (n=181) –	Hospitalization	EMR	Usual: 3005; Pharm: 2	Suggestions may have been
	major	suggestions displayed on	Health care charges	implementation or	868;Phys:2681;Com	too many and too complex
	complications.	workstation during	lates continue had	additional coding	bined: 2229	for busy practice/pharmacy.
	remaie-/5-81%	Department order	intervention had no	for the study.		
	An Amer-57-01%	suggestions displayed at	significant effect		577 Phys 3519 Com	
	rige of oo years	Rx fill. Pharmacist could	on any of the effect		bined: 893	
	Recruitment	also suggest changes to	measures.		Total	

Author, Year	Study Location				Direct Medical Costs Averted	Full Economic Summary Measure
Study	Sample Size				Productivity Losses	
Economic	Characteristics	Intervention			Averted	
Method	Time Horizon	Description	Effect Size	Program Costs		
	Jan'94-May'96 Interv length 12 months.	physician. Combination (n=180) Usual (n=171)			Usual: 5149; Pharm: 5 445; Phys: 6200; Com bined: 3122 Productivity effects	
					not considered. Used CPI and 1997 as base year (1.359)	
Okamoto 2001	California? Based in managed care facility (MCO)	Pharmacist-Managed HTN Clinic (Pharmacist) [n=164] Clinical Pharmacist	BP measurements and SF-36 at baseline and at 6 months.	Clinic Visits/Patient Pharmacist: 5.25+-	BP related ER, hospital, and physician visits where GP visits had to	CE measured as cost per mm Hg reduction.
Cost Effectiveness	Sample sizes listed in interv. are after losses to follow-up. = >18 years; diagnosed with	managed HTN care. Physicians contacted and provided consent for therapy changes. Physician or pharmacist could schedule additional visits. Pharmacist attempted to	Reduction in BP Pharmacist Systolic: 9.13+-17.1 Diastolic: 5.14+-9.2 Physician Systolic: 1.32+-15.7	Physician: 1.41+- 1.7 Prescriptions/ Patient Pharmacist: 2.12+- 1.1 Physician: 2.20+-	include BP evaluation. Pharmacy fills used for hypertensives costs. No averted health or productivity costs	Average CE Systolic Pharmacist: 27 Physician: 193 Diastolic Pharmacist: 48 Physician: 151
	essential HTN; at least one year with MCO; fill prescriptions at MCO's pharmacies; be on hypertensives. Mean age-62;	reduce number of drugs, or use more appropriate and less expensive drugs. Patients educated about non-pharma controls. Ordered lab tests. Physician Managed HTN Clinic (Physician)	Diastolic: 1.46+-10.1 QOL Role-Physical significantly higher in Pharmacist Role-Emotional and Social Functioning higher in Pharmacist	1.1 No hospitalizations occurred. Four ER visits occurred for Physician group.	estimated or reported. Per Patient Costs Pharmacist led Drugs: 390.24: Clinic: 130.67; ER:0; Total: 520.91 Physician led	Incremental CE Systolic: 1.18 Diastolic: 2.51 Cost per unit reduction in BP lower in Pharmacist group more due to greater effectiveness than lower
	Male-46-56%; Systolic:142.91- 144.23; Diastolic:82.13- 82.79. Interv year not provided? Probably 1998 based on	[n=166] Care managed by physicians without pharmacist intervention. Considered control group. Patients referred back to GP.	but not significantly.		Clinic: 73.51; ER: 10.84; Total: 521.44 Higher cost per patient in pharmacist than physician group	cost. Note that drug costs were not reduced under pharmacist management (unexpected)
	vintage of health costs data. 6 month interv				but not significant. Clinic visit costs were significantly more in pharmacist group.	

Author, Year Study	Study Location Sample Size				Direct Medical Costs Averted Productivity Losses	Full Economic Summary Measure
Design	Population	Intervention			Averted	
Method	Time Horizon	Description	Effect Size	Program Costs		
Economic Method	Characteristics Time Horizon	Intervention Description 3 arms to lower BP and improve control Usual Home Care (H) [n=217] – usual home post-acute care by home nurse. Clinical/functional assessment, medication review, patient/family edu, monitoring and JNC7 recs for nurse. Basic (B) [n=197] - 2 e- mails 1 week apart with HTN-specific detailed recs to the patient's home care nurse, plus a BP monitor and HTN guide to the patient, and BP log. Augmented (A) [n=221] – Basic plus study nurse and health educator providing extensive feedback to home nurse and patient. Enhance self- management skills, adherence, and communication with PCP. Bi-weekly phone calls over 12 week period for BP log and med review with nurse and PCP.	Effect Size Baseline Overall SBP=155.4, DBP=87.2. Baseline JNC7 Stage 2 SBP=168.8, DBP=92.9 Adjusted Effects Overall BP Control – U:20.7 B:23.2 A:25.2 SBP - U:151.6 B:149.8 A:147.8 DBP - U:84.6 B:84.0 A:83.3 SBP Effect of TBC=151.6- 147.8=3.8 No significant difference across groups overall Adjusted Effects JNC7 Stage 2 BP Control – U:8.9 B:13.4 A:17.6 SBP - U:160.8 B:158.5 A:152.5 DBP - U:86.9 B:88.4 A:85.5 SBP Effect of TBC=160.8- 152.5=8.3 Significant difference across groups for JNC7 Stage 2	Program Costs Costs are stated to be for the study period – 3 months? Program costs included intervention plus home care outpatient visits cost. U-\$3654 B-\$4348 A-\$4531 Difference v Usual B-\$694 A-\$877 Computed the cost of TBC as the difference (A- U) = \$877 (\$3508) and (A-B) = \$183 (\$732 per year)	Used CPI and 1998 as base year (1.338) Overall healthcare costs included program cost plus self-reported ER and inpatient visits. Difference from Usual Care B-\$295 (JNC7 Stage 2) A-\$1079 [\$4316 per year] (Overall) Authors state difference less when all health care costs accounted. But this does not seem the case from the estimate for Group A. No base year provided. Used CPI and 2010 as base year (1.0)	No economic summary measure reported. Authors appear to pick what they report for overall health care costs High risk population in home-based care

Author, Year Study Design Economic	Study Location Sample Size Population Characteristics	Intervention			Direct Medical Costs Averted Productivity Losses Averted	Full Economic Summary Measure
Method	Time Horizon	Description	Effect Size	Program Costs		
Reed 2010 Take Control of Your BP (TCYB) RCT Cost Effectiveness	Durham, North Carolina? 2 primary clinics in large academic health setting. 636 assigned; 475 completed 24 month F/U. Samples: N-319; H-244; C- ?; Usual-?. Mean age:62; Male:29-38%; Caucasian:43- 56%; Diabetes:32-40%; Employed:36-45% Systolic:124-126; Diastolic:70-72. Intervention year not provided. 24 month interv with baseline and followup every 6 months.	Nurse-led tailored behavioral (N) – 12 bimonthly telephone encounters. Questions and education module software driven at each call. Modules included medication, diet, and knowledge. Home BP monitoring (H) – 10 minute training and free instrument to measure BP 3 times a week. Retraining if necessary. Combination (C)	Usual care systolic BP unchanged. Change in mm Hg compared to usual care: Interv. H reduced by 0.6 Interv. N increased by 0.6 Interv. C decreased by 3.9	Interv. N Primarily Nurse time and Patient materials (Fixed cost was \$54404 per year for Nurse Intervention) Interv. H BP Monitor and Nurse Training Time Program Cost per Participant (24 Months): Interv. N:\$345 Interv. N:\$345 Interv. H:\$90 Interv. C:\$416 Patient Time per Participant (24 Months): Interv. N:\$55 Interv. H:\$55 Interv. H:\$55 Interv. H:\$55 Interv. C:\$741	Health care includes outpatient and inpatient care. Excludes medication costs. Interv. C had highest outpatient and lowest inpatient costs. Per person cost in 24 months (Interv Minus Usual Care) InPatient: N:1020; H:1194; C-201 OutPatient: N:-110; H:-247; C:828 All Care: N:910; H:947; C:627 Used CPI and 2008 as base year (1.013)	Incremental cost per person over 24 months (Prog Cost + Patient Time + Medical Cost): N: \$1310; H: 1622; C: \$1783 Incremental program plus patient time cost for Combination: \$1157 Incremental cost per BP reduction=1157/3.9=\$297 per mm Hg. They use BP outcomes (reduction of 2.7/1.9 mm Hg) from the ASCOT-BPLA study to estimate incr LY was 0.1. Hence based only on program cost, CEA=416/0.1=\$4160/LY. Assuming 12 year intervention sustained, and per year cost of \$211, CEA=\$23,000/LY If patient time is added to program cost, CEA=1157/0.1=\$11,570/LY If sustained over 12 years and discounted by 3%, CEA=\$64,000/LY Patient time costs are non- trivial. Medication costs not included
Wertz 2012 Pre-post with	Cincinnati, OH Program is a partnership among	Cincinnati Pharmacy Coaching Program (CPCP) – comprehensive VBID	Proportion Days Covered-DC Cohort V Control	Study reports average \$500 annual value of the	outpatient, eR, and pharmaceuticals	No final economic measures provided.
control.	health plan, employers, and	plus medication therapy management for HTN,	Antihypertensives- 0.85 to 0.91 v 0.85	program to employees.	HC Group v Control	Limitations:

Author,					Direct Medical	Full Economic Summary
Year	Study Location				Costs Averted	Measure
Study	Sample Size				Productivity Losses	
Design	Population				Averted	
Economic	Characteristics	Intervention	Effort Sizo	Drogram Costs		
	large pharmacy	diabetes and dyslinidemia	to 0.85. Antidiabetic	Some got	HTN Related	Study has control group and
COSt Analysis	large pharmacy.	Patients enrolled in one of	-0.78 to 0.86 y 0.74	contribution of	2114 to 1792 v 2021	reports both effects but
	This evaluation	diabetes or beart bealtby	= 0.76 to 0.00 V 0.74	\$100 to health	to 1968	does not report the DipD
	annears to be for	coaching programs from	0.71 to 0.82 v 0.70	savings account	Cost per person	Clinical results not available
	Kroger and City of	clinical pharmacists	to 0.78	Average program	increased:	for control
	Cincinnati (City)	Additionally contributes to	Antihyperlipidemics-	duration $= 14$	OfficeVisits \$7; Other	Short F/U
	employees	employee health savings	$0.76 \pm 0.84 \times 0.76$	months	DutPatient \$95; and	Self-selection
	cripioyees.	accounts	to 0.79		Cost per person	301-301001011
	Propensity_scored	Regular meeting with	Proportion Days	nharmacist	decreased: ER \$19;	
	control group from	nbarmacist for monitoring	Covered-HC Cobort	encounters – 6	InPatient \$392	
	non-narticinating	(assess feet linid BP	V Control	(9.5 for retirees)	All Cause	
	employees from	weight glucose) goals	Antibypertensives-	(7.5 101 1011003)	7104 to 6541 v 6598	
	City who were	and education Pharmacist	0.82 to 0.91 v 0.86	Study reports	to 6316	
	offered program	may suggest changes in		coaching		
	but declined	nrescriptions	-0.68 to 0.88 v 0.64	program cost per		
	Kroger non-	Patients in 4 cohorts	$t_0 = 0.00 \text{ to } 0.00 \text{ v} \text{ o.04}$	person per vear	7 104 10 6541 V 6598	
	participants did not	Healthy Hearts Coaching	0.76 to 0.87 v 0.73	HC Group	10 03 10	
	have claims data.	Program (HC)	to 0.83:	493	DC Group y Control	
		Diabetes Coaching	Antihyperlipidemics-	DC Group	Diabatas Palatad	
	Employees with	Program (DC)	0.63 to 0.68 v 0.59	552	2066 to 2050 v 2429	
	HTN or diabetes	Hypertension Control	to 0.62		to /1/0	
	invited to	Cohort (H)	Study also reports			
	participate by	Diabetes Control Cohort	percent receiving		9100 to 10934 v	
	health plan and	(D)	meds but this is not		11816 to 14283	
	employer		repeated here.		(INterv. cost increase	
	communications.		SBP/DBP (mmHg)		due to meds and	
	Eligibility		136.1/83.5 to		outpatient while	
	determined by past		129.5/79.3 for HC		increase for control	
	claim in disease		136.1/81.0 to		due to ER)	
	category including		130.4/76.3 for DC		CVD Related	
	diabetes and CVD.		BP Control		965 to 1071 v 406	
	Average age-57-59		52% to 70% for HC;		1619	
	Average program		25% to 37% for DC			
	duration – 14		LDL (mg/dL)		No productivity	
	months		104.1 to 97.2 for HC;		effects estimated.	
	AfrAmer-33-37%;		91.6 to 84.0 for DC			
	White-50-51%		Controlled 71% to		No base year	
	607 in interv (344		84% in HC and 62%		provided.	
	empl, 263 retirees)		to 73% in DC		·	

Economics of Team-based Care for BP Control – Evidence Tables

Author, Year Study	Study Location Sample Size				Direct Medical Costs Averted Productivity Losses	Full Economic Summary Measure
Design	Population	1			Averted	
Economic	Characteristics	Intervention	F (C) 1 (0)			
Method	Time Horizon	Description	Effect Size	Program Costs		
	with 307 each in		Non-HDL		Use year 2008 as	
	DC and HC.		131.3 to 122.2 for		base and CPI (1.013)	
	557 in control with		HC			
	274 for diabetes		120.7 to 111.2 for			
	and 289 for heart.		DC			
	Program started		Controlled 60% to			
	Jan 2008 with		75% in DC			
	continuous		anHbA1c controlled			
	enrollment through		44% to 62%			
	2008 and 2009.					
	Baseline data from					
	Jan-Dec 2007.					